

Agenda

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Welcome to:

- Inclusive Leadership in the Digital Age-
- 1. Implications of the Digital Age
- 2. Inclusive Leadership in the Digital Age
- 3. Deep Democracy process in action
- 4. Debrief



VUCA World

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We need leader's systems upgrade to be successful in a VUCA world

Volatility
Fast change without a clear predictable trend or pattern.

Uncertainty
Frequently disruptive changes; past is not a predictor of the future.

Complexity
Multiple, interdependent causes.

Ambiguity
Little clarity about what is 'real' or 'true'.

The environment demands you react quickly to ongoing changes that are unpredictable and out of your control

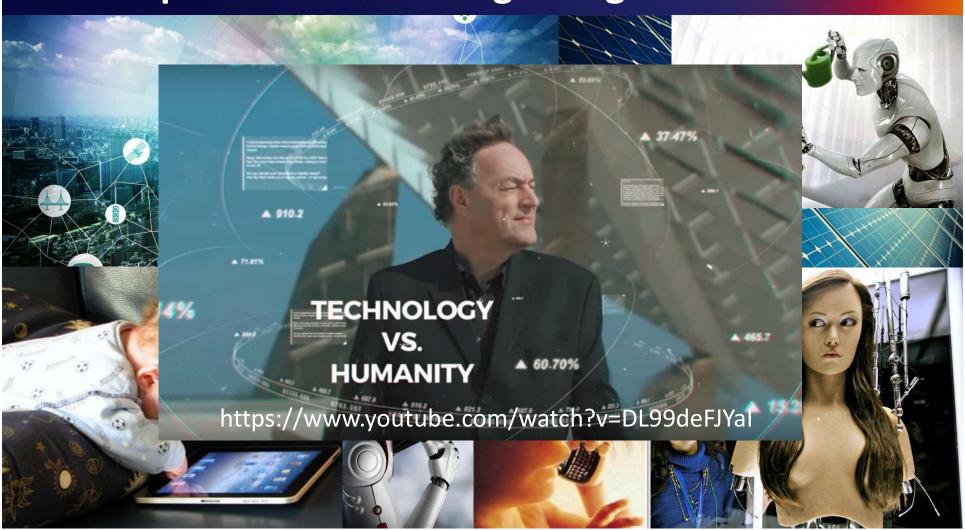
The environment requires you to take action without certainty

The environment is dynamic, with many interdependencies

The environment is unfamiliar, outside of your expertise



Implications of the Digital Age



Key statements



- ...compassion, ethics, mystery, design, norms and values, The most important things in life cannot be expressed in zeros and ones.
- Are we the last unaltered generation of humans to inhabit this planet?
- Technology is not good or bad per se, it just is; until we apply it
- Technology is not our enemy it is a servant, but it can also become a terrible master...
- Let's embrace technology, but not become it...







Inclusive Leadership in the Digital Age

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- **Curiosity and** interest
- **Know different** points of view
- What is common understanding?

Share information and keep people in the loop Be transparent and explain your thinking

Build common ground

Lift people up

- **Encourage and** recognize

Safe space

- Contribute let all voices be heard
- Feel valued and included

Help create clarity





What is Deep Democracy?

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- 1. Authentic dialogue
- 2. Listening to all the 'voices'
- 3. Enriching decisions

As Philosophy – an inherent belief

"Every voice, every person and every perspective is needed to bring wisdom, creativity and wholeness".

In Practice – means we need to be aware, value and include

"Include marginal voices, beyond majority and mainstream, beyond tolerance, including those that are uncomfortable for me..."



What are the Principles of Deep Democracy?

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Not just about openness to other people's views; it's also the emotions and personal experiences that often get excluded from group discussions

It's about listening to all the 'voices' of the system, including the unpopular ones. Every voice carries data, information and wisdom in some way for the system



What are the Principles of Deep Democracy?

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- 1. Having a save environment
- 2. Try on different roles take a stand from these roles; share your views with conviction
- 3. Participate be ready to engage in dialogue with other roles deepen the exchange and the learning
- 4. Listen to the voice of the system all voices should be heard
- 5. Be open to influence (Everyone is right, partially)
- 6. Follow the energy in the room trust the process
- 7. Take a position I relation to a voice according to how much you agree



Key topics to discuss

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- 1. How do different types experience the impact of digital age?
- 2. Future leadership skills needed in the light of the digital age



Debrief

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Debrief

- 1. How was it being part of this process?
- 2. How did this process impact you?
- 3. How was it to take on different roles?

Evaluation

- 1. What did you learn from the process itself?
- 2. What did you learn on future leadership skills?

